

Implementation of the Gayo Lues Regent's Regulation Policy Number 12 of 2016 concerning the Management of Property of Gayo Lues Regency (Four Wheel Service Vehicle Auction Study)

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Abstract

The aims of this study is to find out the Implementation of the Gayo Lues Regent's Regulation Policy Number 12 of 2016 concerning the Management of Property of Gayo Lues Regency. This study used a qualitative approach. The result show that The implementation of the Gayo Lues Regent's Regulation Number 12 of 2016 concerning the Management of Gayo Lues Regency Property (Four Wheel Service Vehicle Auction Study) has been carried out well but has not run perfectly. This can be seen from the results of the analysis of George Edward III's Theory as follows: Communication. The auction of four-wheeled official vehicles carried out by the Financial Management Agency of Gayo Lues Regency has been carried out through auction announcements through print and electronic mass media as well as providing direct information for the people who come and for goods to be auctioned which are still controlled by the head of the SKPK, a correspondence has been made written by Mr. Sekda as district property manager.

Keywords

Implementation; regulation; policy; management



I. Introduction

Education is considered to have a very important role in promoting the civilization of a nation. Good quality education can encourage the creation of a quality society, creative and productive until finally able to achieve welfare. Through this national education system, the government should be able to ensure equal distribution of educational opportunities, as well as the relevance and efficiency of education management to face challenges in line with the changing demands of local, national and global life. The budget allocation system for education in Indonesia is heavily influenced by government policies. (Saputra, A. 2018)

Education is a process of humanizing humans (humanism) whose process never ends (Auction in general is a means to bring together sellers and buyers with the aim of determining a fair price for an item. that: What is meant by "public sale" (openbare verkopen) is an auction and sale of goods, which is held in public with an increasing price offer, with the approval of a decreasing price or price registration, or where invited persons or have previously been notified of the auction or sale, or the opportunity provided to persons who are auctioning or buying to bid, agree on a price or register.

Table 1. List of Four-Wheel Service Vehicles Auctioned for Fiscal Year 2020

No	Item Type/ Item Name	Brand/Type	Police number	Acquisition cost	BPKB	vehicle registration
1	1	2	4	5	6	7
1	Mini Bus (Passengers 14 people and below)	Colt / L300	BL 135 B	150,000,000.00	There is not any	There is not any
2	Ambulance Car	KIA / K 2700	BL 173 B	155.400.000.00 0,00	Exist	Exist
3	Mini Bus (Passengers 14 people and below)	Toyota / KijangStandard KF 80 Long Ben	BL 118 B	119,750,000.00	Exist	Exist
4	Pick Up	Ford	BL 9477 XB	519,500,000.00	There is not any	There is not any
5	Mini Bus (Passengers 14 people and below)	Toyota / Kijang Super Grand UF 81	BL 126 B	193,600,000.00	Exist	Exist
6	Pick Up	Isuzu / TBR 54 PRSC (Panther)	BL 8003 B	115,000,000.00	Exist	Exist
7	Micro Bus	Mitsubishi / colt FE447F	BL 7099 A	400,000,000.00	There is not any	There is not any
8	Micro Bus	Mitsubishi / Colt FE447F	BL 7002 BA	338,000,000.00	Exist	There is not any
9	Mini Bus (Passengers 14 people and below)	DAIHATSU / F521RV FL 1.5	BL 201 B	122.400.000.00	Exist	Exist
10	Jeep	Nissan / Terrano D21 2.4	BL 102 BA	260,000,000.00	There is not any	There is not any
11	Jeep	Nissan / Terrano D21 2.4	BL 105 BA	260,000,000.00	There is not any	There is not any
12	Ambulance Car	IZUZU / TFS6X D-MAX SC 2.5 L	L-03432657	413,253,000.00	Exist	There is not any
13	Truck + Attachment	Mitsubishi / Colt Diesel HD 120 PS	6040007A	230,000,000	There is not any	There is not any
14	Truck + Attachment	Toyota / Dyna 130 LT	1754570	299,000,000	There is not any	Exist
15	Truck + Attachment	Toyota / Dyna 130 LT	1754559-A	299,000,000	There is not any	Exist
16	Mini Bus (Passengers 14 people and below)	Toyota/ Kijang Standard KF 80 Long Ben	9174880-A	159,350,000.00	Exist	Exist
17	Pick Up	Isuzu / TFS85HD DM ROD 4X4MT		442,788,500.00	There is not any	There is not any
18	Pick Up	Ford/RGRD Ranger RAS 2.2		426,800,000.00	There is not any	There is not any
19	Micro Bus	Mitsubishi / Colt FE447F	6430866-A	338,000,000.00	Exist	There is not any
20	Pick Up	Ford/FORD RANGER RACE 2.2 L (4X4)MT		426,800,000.00	There is not any	There is not any
21	Pick Up	Ford/ Base 2.5 M/T	H- O1917465	232,975,000.00	Exist	Exist

Source: Assets Division of BPK Kab. Gayo Lues

Of the 21 (twenty one) four-wheeled service vehicles that were auctioned, only 11 (eleven) units were sold by auction mechanism, while 10 (ten) units were not sold because there were no participants who registered.

It should be realized that the implementation of regional property management policies is not easy, because there are many things that must be prepared. Limited auction facilities, limited quality of resources, vehicles being auctioned that do not meet specifications. To find out in detail, further research is needed. Implementation requires changes to bureaucratic processes and structures. In addition, the required preparations also include technological support facilities and human resources who have expertise in the management of regional property in question.

II. Review of Literature

2.1. Public Policy Analysis

According to Thomas Dye (2011:1) public policy is whatever the government chooses to do or not to do (Public policy is whatever governments chose to do or not to do). The concept is very broad because public policy includes something that the government does not do in addition to what the government does when the government faces a public problem. For example, when the government finds out that there is a damaged road and it does not make a policy to fix it, it means that the government has already taken a policy. Thomas Dye's definition of public policy implies that (1) public policies are made by government agencies, not private organizations;

Anderson (2016:3) defines public policy as a policy set by government agencies and officials. Although it is realized that public policy can be influenced by actors and factors from outside the government.

In David Easton's view quoted in Dye (2011: 3) when the government makes public policies, at that time the government also allocates values to the community, because every policy contains a set of values in it. For example, when the government enacted Law Number 22 of 1999 and later replaced it with Law Number 23 of 2014 concerning Regional Government, it appears that the values to be pursued are respect for democratic values and empowerment of local communities and local governments.

Harrold Laswell and Abraham Kaplan argue that public policy should contain goals, values, and social practices that exist in society (Dye, 2011:4). This means that public policies should not conflict with the values and social practices that exist in society. When public policy contains values that live in society, then the public policy will get resistance when implemented. On the other hand, a public policy must be able to accommodate the values and practices that live and develop in society.

2.2 Regional Property

In the administration of state/regional government, assets are one of the important elements that must be managed properly to support government operational activities. The definition of this asset refers to Government Regulation Number 71 of 2010 concerning Government Accounting Standards. In the regulation, goods that are named assets are more precisely called fixed assets.

Definition of Goods according to Government Regulation Number 28 of 2020 concerning Amendment to Government Regulation Number 27 of 2014 concerning Management of State/Regional Property states that Regional Property is all goods purchased or obtained at the expense of the Regional Revenue and Expenditure Budget or derived from other legitimate acquisitions while the definition of Sales in Government Regulation Number 28 1986 is the transfer of ownership of State/Regional Property to another party by receiving compensation in the form of money and Definition of Elimination is the act of removing State/Regional Property from the list of goods by issuing a decision from the competent

authority to release the Property Manager, Property User, and/or or Proxy of Goods User from administrative and physical responsibility for the goods which are in their control.

The definition of assessment according to the Minister of Home Affairs Regulation Number 21 of 2018 is an activity process to provide a value opinion on an object of assessment in the form of regional property at a certain time while the appraiser is a party that conducts an independent assessment based on its competence.

State/Regional Owned Goods are categorized as fixed assets if they have a useful life of more than 12 (twelve) months, are not intended to be sold in the normal operation of the

Property User Authority, and are acquired or built with the intention of being used. State/Regional property that meets these criteria may include Land; Equipment and Machinery; Buildings and Buildings; Roads, Irrigation and Networks; Other Fixed Assets; and construction in progress. Meanwhile, State/Regional Property in the form of fixed assets that have been discontinued from active use by the government are classified as other assets.

Based on the explanation above, it can be concluded that regional assets including fixed assets (Regional Owned Goods) are all regional assets owned or controlled by regional governments that are purchased at the expense of the APBD (Regional Expenditure Budget), or on the basis of other legitimate acquisitions. What is meant by fixed assets here is only limited to tangible goods.

2.3 Definition of Auction

The word auction is taken from the word Auctio, which means gradual increase. In contrast to buying and selling, an auction is a general sale or sale of goods to the public at an increased or decreased bid price or the price is included in a closed envelope, or to people who were invited or previously notified of the auction or sale. or allowed to participate and given the opportunity to bid, agree on the price offered or enter the price in a closed envelope.

The definition of auction as referred to in Article 1 Sub 17 of Law Number 19 of 2000 concerning Collection of Taxes by Compulsory Letter is explained that auction is the sale of goods in public by way of an oral and or written price offer through an effort to collect interested or prospective buyers.

The definition of auction currently used in Indonesia, according to the researcher, is a method of selling goods in public which is carried out by an auction system in front of auction officials by establishing competitive prices through open/verbal or closed/written price offerings preceded by an auction announcement.

III. Research Methods

This research was conducted at the Financial Management Agency of Gayo Lues Regency, which is located at Jl. Mr. H. Maehmoed No.39 Gayo Lues Regional Government Complex, Blangkejeren District, Gayo Lues Regency, Aceh Province. The research implementation time is from February to March 2021.

The research approach used in this study is a qualitative approach, namely problem solving procedures investigated by describing the current state of the subject/object of research based on visible facts. The nature of this research is descriptive explanatory which provides a detailed description of the background, nature and character of the case under study (Sugiyono, 2012:39).

IV. Result and Discussion

To see how the implementation of the Gayo Lues Regent Regulation Number 12 of 2016 in the management of district property, the researcher uses the theory of George Edward III, as follows:

4.1. Communication

By setting Gayo Lues Regency Qanun Number 4 of 2015 concerning Management of Regency Property and Gayo Lues Regent Regulation Number 12 of 2016 concerning Guidelines for Management of Gayo Lues Regency Property The Gayo Lues Regency Government in Asset Management is guided by these rules, in the implementation of the Gayo Lues Regency Government Assessment it refers to the Regulation of the Minister of Home Affairs Number 21 of 2018 and for the implementation of the auction refers to the Regulation of the Minister of Finance Number 213/PMK.06/2020. Based on the above regulation, the Government of Gayo Lues Regency has referred to this rule in the auction of four-wheeled official vehicles.

Communication in the implementation of the four-wheeled official vehicle auction has been carried out by the committee in accordance with the regulations governing the Management of Regional Property and following the technical guidelines for the auction procedure for Regional Property, namely by

Based on the results of interviews conducted by researchers with the Regional Secretary as Person in Charge of the Auction Committee, Mr. Ir. Rasyidin Porang as follows: (Friday, March 19, 2021. 09:30WIB):

"We have held a meeting in the discussion of the sale of four-wheeled official vehicles by way of auction and have conveyed to all SKPK heads to immediately collect official vehicles that are still in the SKPK who as users of four-wheeled official vehicles that will be auctioned to immediately present the vehicle to the Management Agency. Gayo Lues District Finance.."

This was confirmed by the Head of the Gayo Lues Regency Financial Management Agency Mr. Muchtarudin, SE., M.AP as follows (Wednesday, March 10, 2021 at 09:30 WIB):

"He was ordered by the head of the asset sector to make an announcement on the auction of the four-wheeled vehicle belonging to the Gayo Lues Regency Government in local or national print media in accordance with the rules for the procedure for the auction mechanism, so that all people know about the sale with the auction mechanism and the conditions that must be completed by the participants. auction."

The researcher conducted an interview with the Head of Assets, Mr. Rabusin, SE., MAP. As follows(Thursday, 18 March 2021 At: 11:30 WIB):

"In the government of Gayo Lues Regency must make an announcement in print media or electronic media so that all auction enthusiasts can find out the condition of the official vehicle to be auctioned and we serve auction participants who want to inquire about the terms of the auction by opening the auction information service desk during working hours"

The results of the interview with the Head of Sub-Division of Utilization and Abolition of Assets Sector Elviani Anhar, SE are as follows(Monday, March 8, 2021 at 10:00 WIB):

"Information about the auction of each auction we make announcements in print media and electronic media so that the public knows that the auction of four-wheeled official vehicles belonging to the Gayo Lues Regency government will be carried out and informed to all SKPK goods managers within the Gayo Lues Regency area to help disseminate information on the auction implementation so that the number of bidders increases so that the number of bidders also increases so that the bidding is competitively priced so that it can benefit the government of Gayo Lues Regency"

The results of the interview with Kartini Assets Staff are as follows(Wednesday, March 10, 2020. Time : 10:45WIB)

"Information about the auction is conveyed verbally to the auction participants by way of the auction participants directly coming to the asset sector to conduct consultations regarding the procedures for conducting the auction."

The results of the interview with the Expert Appraisal from Ricky's Public Appraisal Service Office are as follows:

"We are often constrained in carrying out the assessment process because the data provided by the Committee for the Elimination of Property of Gayo Lues Regency is often not in accordance with the conditions in the field and the goods to be assessed are partially absent so that the appraiser is constrained in carrying out the assessment so the appraiser has to wait for the goods to be appraised. to be presented"

The results of interviews with Bidders, Jamin, are as follows:(Thursday, March 18, 2020. Time: 13:30 WIB)

"The information I got about the Implementation of the Four-Wheel Service Vehicle Auction belonging to the Gayo Lues Regency Government from the Print Media, in the announcement the committee included the type, limit price, conditions and auction requirements so that it made it easier for me to understand the procedure for conducting the auction and other information I obtained from the auction committee"

The results of the interview with the auction participant, Rudy's brother, are as follows(Thursday, March 18, 2020. At 15:15 WIB):

"The information I got about the Implementation of the Four-Wheel Service Vehicle Auction of the Gayo Lues Regency Government from social media made it easier for me to know the procedures for conducting the auction"

Based on the results of the interview, the communication submitted by the auction committee to the auction participants and the public was in accordance with the regulations regarding the mechanism for the elimination of regional property with the sale mechanism of the auction system. auction implementation socialization. Constraints faced by the assessment team for four-wheeled official vehicles, among others, information submitted by the auction committee with those in the field often do not match the existing data because there are still many vehicles to be assessed which are still controlled by former officials or the head of the SKPK so that the appraisal team is constrained in carrying out the assessment. .

4.2. Resource

In addition to paying attention to several aspects, one other side that should be considered in the effort to implement the Gayo Lues Regent Regulation Number 12 of 2016 concerning the Management of Gayo Lues Regency Property is to increase the provision of facilities that support the quality of the auction of the four-wheeled official vehicle, without being supported by the availability of adequate facilities. complete, it will hinder the process of holding the auction. Along with the development of increasingly sophisticated technology, the government should implement technological advances to support the implementation of the auction of four-wheeled official vehicles. The improvement of this facility, of course, includes physical and non-physical facilities

The availability of infrastructure, whether we realize it or not, will accelerate as well as improve the implementation of online-based services. To make it happen, it is necessary to allocate funds for the provision of infrastructure and special training., but in reality the application of the concept of "auction" is not easy to do, many obstacles are faced, especially in pioneering its use in a government organization As stated by the Regional Secretary of Gayo Lues RegencyAs the Person in Charge of the Auction Committee, Mr. Ir. Rasyidin Porang as follows (Friday, 19 March 2021. 09:30 WIB):

"The limited resources of the Gayo Lues Regency government in the auction process, especially the problem of the Internet network which often experiences problems in the auction process and the Gayo Lues Regency government does not have an asset appraisal expert, so we have to cooperate with the Public Appraisal Service Office."

The results of the interview with the Head of the Gayo Regency Financial Management Agency Lues Mukhtarudin, SE., M.AP are as follows (Wednesday, March 10, 2021 at 09:30 WIB)

We will address the problem of limited resources in the auction process for Gayo Lues Regency Property, including by accommodating the budget related to increasing the capacity of the auction by sending State Civil Apparatus to take part in Education and Training on Appraisal of Regional Property.

The researcher conducted an interview with the Head of Assets Division, Mr. Rabusin, SE, MAP. As follows(Thursday, March 18, 2021. At 11:30 WIB):

"The thing that we face in conducting the auction is the limited ability of the auction participants to use the technology used in the auction process so that auction enthusiasts are reduced, not even a few bidders ask for help from the auction committee to register as auction participants "

The results of the interview with the Head of Sub-Division of Utilization and Abolition of Assets Sector Elviani Anhar, SE are as follows(Monday, March 8, 2021 at 10.00 WIB):

"Most of the auction participants cannot use mobile phones to register as auction participants online, even participants who are interested in participating in the auction do not have auction facilities such as cellphones and laptops, thus reducing auction enthusiasts, this is one of the obstacles we face when the auction process begins"

The results of the interview with Kartini, the Asset Sector of the Gayo Lues Regency Financial Management Agency, are as follows(Wednesday, March 10, 2020. At 10:45 WIB):

"Most of the auction participants asked the committee for assistance to be registered as auction participants even when the auction participants did not have an email, so the committee had to create an email for the auction participants, the obstacle in the auction process was that we could not carry out the assessment because we did not have a certificate to become an expert appraiser"

The results of the interview with the Appraisal Expert from the Public Appraisal Service Office, Ricky, are as follows:

"We have several experts for the valuation of local government assets that will be auctioned and we have often collaborated with the Gayo Lues Regency Government in carrying out the Assessment, whether it is an assessment for the procurement of Land and Goods which will be removed by the auction mechanism"

The results of interviews with auction participants, Mr. Jamin, are as follows:(Thursday, March 18, 2020. At 13:30 WIB)

"The problem we face is network problems, so the registration process is often late and during the auction the internet network often breaks so that we often lose in the auction due to the disconnected network"

The results of the interview with the auction participant, Rudy, are as follows:(Thursday, March 18, 2020. At 15:15 WIB)

"Network problems are the obstacles we face as auction participants and even the network is often disconnected during auctions so that we often lose in the auction process so that most of the auction winners are from outside Gayo Lues Regency."

From the results of the interview above, it shows that the problem faced by the Gayo Lues Regency Government in the auction process is the problem of the internet network which is often disconnected during the auction so that auction participants are constrained from registration, depositing the auction guarantee deposit to the bank and not a few auction participants are disappointed with the disconnection of the internet network. so that more auction winners are from outside Gayo Lues Regency.

4.3 Implementing Disposition or Attitude

The attitude of the auction committee at the Gayo Lues Regency Financial Management Agency in managing the auction administration is no longer bothered by having to submit and bring the tender requirements file because registration is carried out online, this is one of the changes in regulations in the implementation of regional property auctions, auction participants do not need to come to the Office of the Financial Management Agency except to see firsthand the condition of the four-wheeled service vehicle that will be auctioned. This was conveyed by the Regional Secretary of Gayo Lues Regency as the person in charge of the auction committee, Ir. Rasyidin Porang, as follows (Friday, March 19, 2021, at 09:30 WIT).

"Participants who are interested in participating in the auction of four-wheeled official vehicles can simply register through an online auction application, no need to bring files to the Gayo Lues Regency Financial Management Agency Office. Auction participants who do not understand using the online auction application can contact the auction committee to coordinate the issue of auction registration so that they can request assistance from the committee to register as auction participants."

This is also reinforced by the results of an interview with the Head of the Gayo Regency Financial Management Agency, Lues Mukhtarudin, SE, M.AP as follows (Wednesday, March 10, 2021, at 09:30 WIB):

"As long as the bidders meet the requirements to take part in the auction, there is no prohibition for anyone who wants to take part in the auction and there is no limit to the bidders. We carry out the auction in accordance with the regulations regarding the procedures for conducting the auction. We have instructed the auction committee to serve the people who will participate in the auction well."

In this case, the Head of the Gayo Lues Regency Financial Management Agency always monitors the implementation of the auction, including the readiness of the committee in the auction process and orders the auction committee to present four-wheeled official vehicles to be auctioned to the Office of the Financial Management Agency so that auction participants can more easily check the condition of the vehicles to be auctioned. . This is also reinforced by the results of an interview with the Head of the Asset Division of the Gayo Regency Financial Management Agency, Lues Rabusin, SE, M.AP. as follows (Thursday, 18 March 2021 at 11:30 WIB):

"Many bidders come to the asset sector to inquire about the procedures for registering the auction because auction participants cannot use the online auction application and we have ordered the asset sector staff to assist in registering as bidders. It is sufficient for bidders to complete the requirements determined by the committee in accordance with the regional property auction regulations."

From the results of these interviews, the obstacles faced by bidders are not biased using the auction application and even auction participants do not have facilities to be used in online auctions so that the committee must provide these facilities, even auction enthusiasts do not have an account as a condition to register as auction participants. This was confirmed

by the Head of Sub Division of Utilization and Elimination of Assets of the Gayo Regency Financial Management Agency, Lues Sister Elviani Anhar, SE as follows:(Monday, March 8, 2022, 10:00 a.m.)

"In the implementation of the auction, the bidder who registers must complete the bank account number, identity card and account of the auction participant, if these are not present then they cannot be registered as auction participants"

Based on the results of the interview, it shows that the participants who will participate in the auction must first complete the auction requirements that have been determined by the State Property and Auction Service Office (KPKNL). The auction participant must have an active bank account number. If the auction participant does not win in the four-wheel service vehicle auction, the Lhokseumawe KPKNL will return the auction guarantee deposit. This was also stated by the Implementer in the Kartini Asset Sector as follows (Wednesday, March 10, 2020, at 10:45 WIB)

"With this online auction system, it is easier for auction participants to register so that auction participants do not need to attend the Gayo Lues Regency Financial Management Agency, with this online auction system the convenience and auction competition is better"

Based on the results of these interviews, the existence of an online auction system makes it easier for the committee in conducting the auction because the competition to get a four-wheeled official vehicle is fairer and there is no intimidation from bidders. This is added from the results of the interview with Brother Jamin, as follows (Thursday, March 18, 2020. At 13:30 WIB).

"The online auction system is more convenient and we don't know who our competitors are in the auction and registration is also easier"

Based on the results of the interview, online auctions make it easier for auction participants and competition does not cause conflict, the Gayo Lues Regency Government in 2016 carried out an open auction so that the committee had to bring in security forces to guard the auction, the committee even found intimidation from fellow bidders.

This is also reinforced by auction participant Rudy as follows (Thursday, March 18, at 15.20 WIB)

"In carrying out online auctions, it is easier for us because the time specified is quite long, namely two hours, compared to open auctions, which are relatively short due to unfair price competition, and we often experience intimidation from other participants"

With the online auction system making it easier for the committee and auction participants, the safety and comfort of auction participants is guaranteed. The auction process from start to finish must pass the stages determined by the auction committee.

4.4 Bureaucratic Structure

Along with the development of technology today, human life cannot be separated from technological advances considering the times that have developed rapidly. The existence of technology has influenced society and the surrounding environment along with the times. Where technology can help in various ways, DJKN continues to develop E-Auction. E-Auction is DJKN's superior service product so that auctions are more modern, carried out without requiring auction participants to come to the auction venue, the ease of providing an impact on participants does not need to spend a lot of money to attend the auction and carry out bids according to their abilities without intimidation. Based on an interview with Mr. Regional Secretary of Gayo Lues Regency As the person in charge of the auction committee, Mr. Ir. Rasyidin Porang as follows (Friday, 19 March 2021.09:30 WIB)

"The Gayo Lues Regency Government has conducted an auction with an open bidding auction system with a bidding system via the internet where participants can bid in real time"

Bidders can see bids from competitors made at least two hours before the bid deadline. This greatly facilitates participants in the auction process, this was added by the Head of the Gayo Regency Financial Management Agency, Lues Mukhtarudin, SE., M.AP as follows (Wednesday, 10). March 2021, 09:30 WIB)

"With very clear auction rules and a good system, so that people are not deceived by information about auctions in Gayo Lues district, our committee is very careful in carrying out the auction process and often consults with DJKN Lhokseumawe"

This is also added to the results of an interview with the Head of the Asset Division of the Gayo Regency Financial Management Agency, Lues Rabusin, SE., M.AP as follows:(Thursday, March 18, 2021 at 11:30 WIB):

"By working using job applications, it is easier and more structured starting from the stages of auction implementation until the completion of the four-wheel service vehicle auction and saves working time and we no longer need to serve participants who register, they simply use the auction application that has been issued by DJKN"

In this case, the Head of Sub Division of Utilization and Elimination of Assets for the Financial Management Agency of Gayo Regency, Lues Elviani, SE is as follows:(Monday, March 8, 2021, 10:00 a.m. WIB)

"It is easier for implementers in the asset sector to work by using online auctions. The stages that are passed are quite clear and the delivery of information to participants is easier to understand by participants who will take part in the auction."

The researcher conducted an interview with the Public Appraisal Service Office who assessed the limit price of four-wheeled official vehicles on behalf of Ricky as follows:

"The limit price of four-wheeled official vehicles at auction can be seen on the internet or in print media because four days before the auction the committee"

must have displayed/informed the limit price and the type of vehicle being auctioned"

This was also stated by the organizer for the Kartini Asset Sector as follows (Wednesday, 10 March 2020. 10:45 WIB):

"We are now easier to carry out auctions without being bothered by serving participants to register, before online auctions we are often suspected of playing in the auction. With the current system, more participants are interested than the previous year because participants no longer need to attend the auction site."

By conducting an auction like this, it is very easy for all parties involved in the auction process. This was also conveyed by bidders, Brother Jamin as follows (Thursday, March 18, 2020, 13:30 WIB):

"Compared to the previous year, it is easier for us bidders to participate in the current auction system. We have to go through the requirements to register according to the stages determined by the committee and we don't need to come to the Financial Management Agency for registration and auction on the day and hour determined by the committee."

The researcher also conducted interviews with auction participants regarding the bureaucratic structure in the auction with Rudy as follows (Thursday, March 18, 2020, 15:15 WIB):

"We are more facilitated in the bidding process compared to open auctions if we do not carry out bids then we are considered backward, with internet auctions we can see other participants' bids and can carry out bids at the last second, intimidation and bad competition between no more participants"

In carrying out the auction, the committee has the task of preparing materials for the auction process, the main duties and functions of each asset sector operator are quite clear in the Gayo Lues Regent's Decree concerning the Gayo Lues Regency Property Auction Committee.

From the results of the interviews above, it can be concluded that the existing structure is quite good, there are weaknesses in the auction implementation which will be improved gradually both in terms of the goods to be auctioned and the personnel of the auction committee. Regulations concerning Regional Property changes every year so that it is also followed by changes in the procedures for implementing state/regional property auctions.

V. Conclusion

The implementation of the Gayo Lues Regent's Regulation Number 12 of 2016 concerning the Management of Gayo Lues Regency Property (Four Wheel Service Vehicle Auction Study) has been carried out well but has not run perfectly. This can be seen from the results of the analysis of George Edward III's Theory as follows:

Communication. The auction of four-wheeled official vehicles carried out by the Financial Management Agency of Gayo Lues Regency has been carried out through auction announcements through print and electronic mass media as well as providing direct information for the people who come and for goods to be auctioned which are still controlled by the head of the SKPK, a correspondence has been made. written by Mr. Sekda as district property manager.

Resource the implementation of the auction of four-wheeled official vehicles has used an online-based application and has an officer providing information on the auction directly, but currently there are still problems related to Human Resources, namely they do not have experts as an appraisal team for regional assets so they must use the services of an appraiser from a public service office. and unstable internet network and auction participants who wish to participate in the auction do not have an account or infrastructure such as mobile phones or computers to participate in the auction.

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